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July 29, 2026

To All,

Company name: KOMORI CORPORATION
Representative name: Representative Director, President and CEO
Satoshi Mochida
(Securities code: 6349 TSE Prime Market)
Contact person: Managing Director and CFO
Iwao Hashimoto
(Phone: +81 -3 - 5608 - 7826)

Announcement about Execution of Share Transfer Agreement for Acquisition of Shares in Maruyama Chiller Corporation (Acquisition as Subsidiary)

KOMORI CORPORATION (hereinafter "KOMORI") hereby announce that KOMORI has resolved at its board meeting held today to execute a share transfer agreement (hereinafter the "Share Transfer Agreement") in order to acquire all the outstanding shares in Maruyama Chiller Corporation (Hideto Maruyama as Representative Director, Head Office located in Hachioji City, Tokyo; hereinafter "Maruyama Chiller") (hereinafter the "Share Acquisition") and own Maruyama Chiller as KOMORI's wholly-owned subsidiary, and executed the Share Transfer Agreement today, as follows:

Particulars

1. Reasons for Share Acquisition

KOMORI Group has adhered to the basics of craftsmanship under which the quality and reliability of products is placed above anything else and been working as a printing machine manufacturer since its start of business in 1923, and now the group focuses on the printed electronics and digital printing system fields as new business areas. Further, contemplating expansion of the new business areas in the 7th new midterm management plan starting in the FY ended March 2025, the group understands that it is indispensable especially to boost the printed electronics business (hereinafter the "PE Business"). While KOMORI Group has already deployed the PE Business through SERIA CORPORATION as KOMORI's subsidiary who has been offering manufacturing equipment for plate manufacture as its main product, the customer base needs to increase in order to expand the manufacturing equipment business into new markets by taking advantage of the print technology that KOMORI has.

Since its start of business in 1969, Maruyama Chiller has embraced "aiming at the summit of craftsmanship, producing globally acceptable products, and contributing to society" as its management philosophy, accumulated advanced professional knowledge and real accomplishments in the semiconductor manufacture field such as made-to-order system to design and produce each product flexibly and accurately based on each customer's specifications and product size and highly precise temperature control technology to control the range from high to ultralow temperatures, and provided as a leading chiller manufacturing company its products to many clients in and outside Japan. Moreover, obtaining lots of international safety standards certification, Maruyama Chiller has manufactured and distributed chillers of which Maruyama Chiller is very particular about the quality, and conducted its business globally based in not only Japan but also Taiwan, Shanghai, the US and Singapore.

KOMORI believes that by acquiring Maruyama Chiller as wholly-owned subsidiary and taking its solid and global-scale customer bases in Tokyo, Taiwan, Shanghai, the US and Singapore, KOMORI will expand its business area into the semiconductor manufacture field, enhance its production capacity and mass production ability to meet a large demand in market based on Maruyama Chiller's unquestionable technical capabilities and its trust relationship with end-users built by its years-long manufacture and distribution results of chillers, and finally sustain significant and high-level growth of the PE Business of KOMORI through the sustained growth of chiller business.

KOMORI thinks that establishing its competitive advantage in the semiconductor field in the medium to long term by integrating both companies' technologies, human resources and production bases through maximizing the above synergy will greatly contribute to increase of KOMORI's company value.

2. Outline of the Company to Change (Maruyama Chiller)

(1) Name	Maruyama Chiller Corporation		
(2) Location	263-1 Suwa-machi, Hachioji-shi, Tokyo		
(3) Representative's title and name	President and Representative Director, Hideto Maruyama		
(4) Business description	Development, design, manufacture, distribution and after-sales service of chillers (constant temperature circulation device) for semiconductor manufacturing equipment)		
(5) Stated capital	30 million yen		
(6) Establishment date	January 6, 1995		
(7) Major shareholders and shareholding ratio	Hideto Maruyama (100.0%)		
(8) Relationship with the listed company	Capital relationship	Not applicable	
	Personnel relationship	Not applicable	
	Business relationship	Not applicable	
(9) Financial condition and operating results for the latest 3 years			
Fiscal Year-End	FY ended December 2023	FY ended December 2024	FY ended December 2025
Net assets	5,510 million yen	6,052 million yen	6,417 million yen
Total assets	10,246 million yen	10,664 million yen	12,979 million yen
Net assets per share	9,184 thousand yen	10,088 thousand yen	10,696 thousand yen
Sales	7,744 million yen	5,762 million yen	8,164 million yen
Operating profit	1,979 million yen	634 million yen	661 million yen
Ordinary profit	2,320 million yen	989 million yen	748 million yen
Net profit for the FY	1,343 million yen	542 million yen	364 million yen
Net profit per share for the FY	2,239 thousand yen	903 thousand yen	607 thousand yen
Dividend per share	− yen	− yen	− yen

3. Outline of the Person to Transfer Shares

(1) Name	Hideto Maruyama
(2) Address	Minato-ku, Tokyo
(3) Relationship with the listed company	There is no capital, personnel or business relationship between KOMORI and this individual to be stated herein. There is no noteworthy capital, personnel or business relationship between KOMORI or its related persons or companies and this individual or his related persons or companies.

4. Number of Shares to be Acquired, Acquisition Price, and Shares held Before and After Acquisition

(1) Number of shares held before the acquisition	0 share (Number of voting rights: 0 right) (Voting right holding ratio: 0.0%)
(2) Number of shares to be acquired	600 shares (Number of voting rights: 600 rights)
(3) Acquisition price	Maruyama Chiller Corporation common shares: 26,000 million yen Advisory fees, etc. (estimated amount) : 463 million yen Total (estimated amount) : 26,463 million yen
(4) Number of shares to be held after the acquisition	600 shares (Number of voting rights: 600 rights) (Voting right holding ratio: 100.0 %)

5. Time Schedule

(1) Board of directors' resolution date	July 29, 2026
(2) The Share Transfer Agreement execution date	July 29, 2026
(3) The Share Acquisition date	October 2, 2026 (planned)

6. Future Outlook

It is planned that Maruyama Chiller will be included as KOMORI's consolidated subsidiary from KOMORI's 3rd quarterly closing of the FY ending March 2027.

KOMORI is closely examining how the Share Acquisition will affect its consolidated business results and financial condition, and should any fact to be announced arise in the future, KOMORI will promptly announce such fact.

(Reference Information) Consolidated business results estimate for the current FY (as announced on May 14, 2026) and actual consolidated business results for the preceding FY

	Consolidated sales	Consolidated operating profit	Consolidated ordinary profit	Net profit for FY attributable to shareholders of parent company
Consolidated business results estimate for the current FY (FY ending March 2027)	124,000 million yen	9,500 million yen	9,200 million yen	7,200million yen
Actual consolidated business results for the preceding FY (FY ended March 2026)	118,611 million yen	9,404 million yen	10,718 million yen	7,371 million yen

End of this Announcement

(Reference Material)

Share Acquisition of Maruyama Chiller Corporation (Conversion into a Subsidiary)

July 29, 2026

KOMORI CORPORATION

Purpose and Significance of the Acquisition

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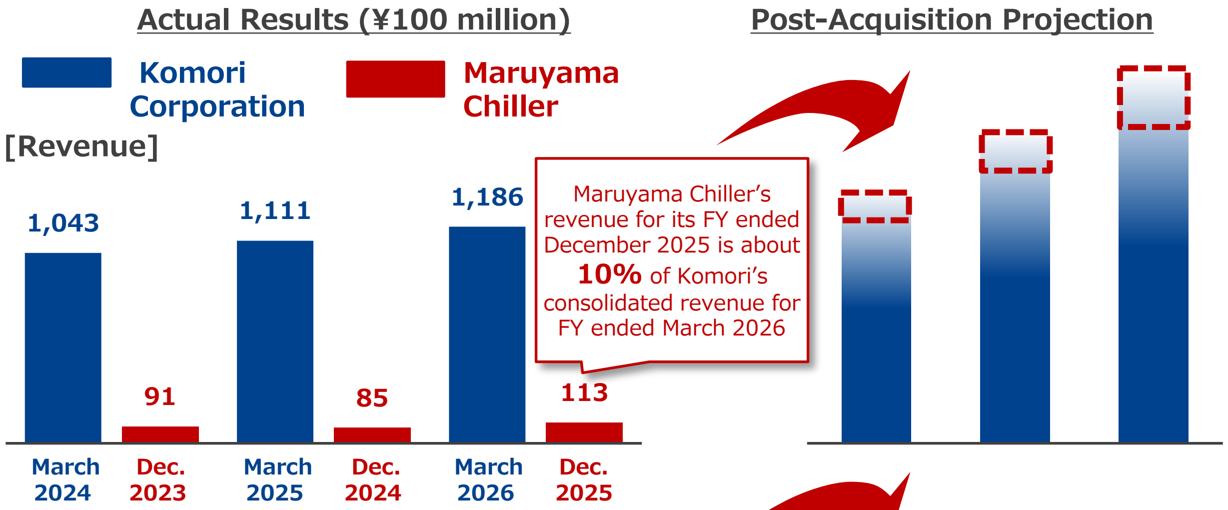
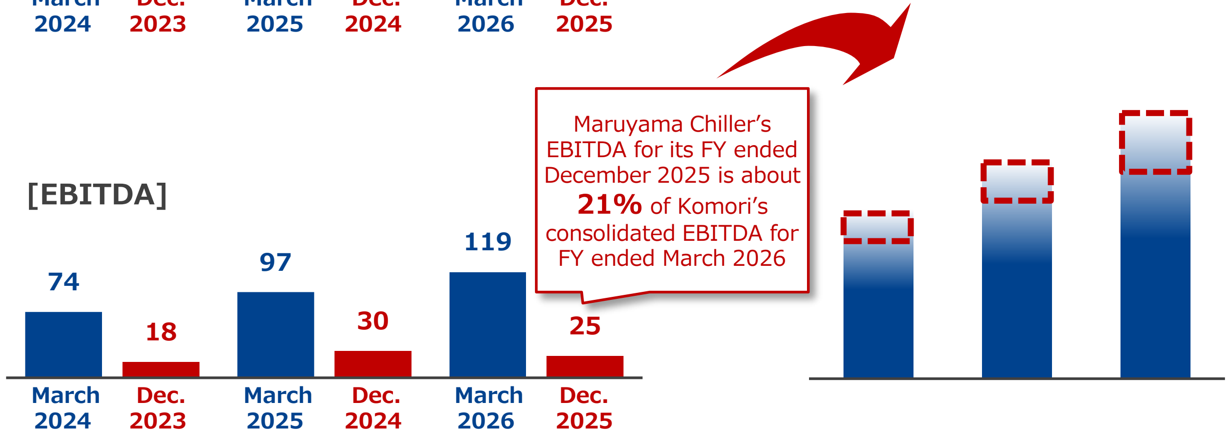
To achieve the goals of the 7th Mid-Term Management Plan and the long-term vision “KOMORI 2030,” the Company will acquire shares in Maruyama Chiller Corporation with the aim of making a full-scale entry into the semiconductor manufacturing sector

Projected Consolidated Financial Results for Komori Corporation after the Acquisition





Expected Synergies

KOMORI × Maruyama Chiller Corporation

- **Expansion of Business Scope into the Semiconductor Manufacturing Sector**
  - ✓ Maruyama Chiller has a customer base consisting of global semiconductor manufacturers and semiconductor manufacturing equipment manufacturers
- **Strengthening Production Capacity and Support Systems**
  - ✓ By strengthening Maruyama Chiller's production infrastructure through the utilization of KOMORI's management resources and global network, the Company will meet the rapidly growing demand for chillers and further accelerate the expansion of its overseas business.

Note: Maruyama Chiller’s revenue and EBITDA have not been audited by an auditing firm.
Although there were some timing differences in the recognition of expenses and other items during the period under review, business performance remained solid.

Business Overview of the Target Company

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Company Overview

Company Name	Maruyama Chiller Corporation
Established	January 6, 1995
Headquarters	263-1 Suwa-machi, Hachioji City, Tokyo
Representative	Hideto Maruyama, President and Representative Director
Overseas Offices	United States, China (Shanghai), Taiwan, Singapore (Sales Agent)
Business Activities	Development, design, manufacture, sales, and after-sales service of temperature-controlled circulation systems (chillers and circulators) for semiconductor manufacturing equipment
Number of Employees	100 (as of June 30, 2026)
Major Clients	Semiconductor manufacturing equipment manufacturers, semiconductor manufacturers, etc.
Certifications	Holds numerous certifications for international safety standards such as UL, CE, SEMI, and NRTL

Locations

◆ Major Domestic Offices

Name	Headquarters	Hachioji Technical Center
Address	263-1 Suwa-machi, Hachioji City, Tokyo	11F, Hachioji First Square 3-20-6 Myojin-cho Hachioji City, Tokyo Japan

◆ Major Overseas Offices (Subsidiaries)

Company Name	Risshi America, Inc.	丸龍商貿（上海）有限公司 Wanlong Trading (Shanghai) Co., Ltd.	群力科技股份有限公司 Chilltech Corporation	台灣力施科技股份有限公司 Risshi Taiwan Corporation
Address	United States (California)	China (Shanghai)	Taiwan	Taiwan

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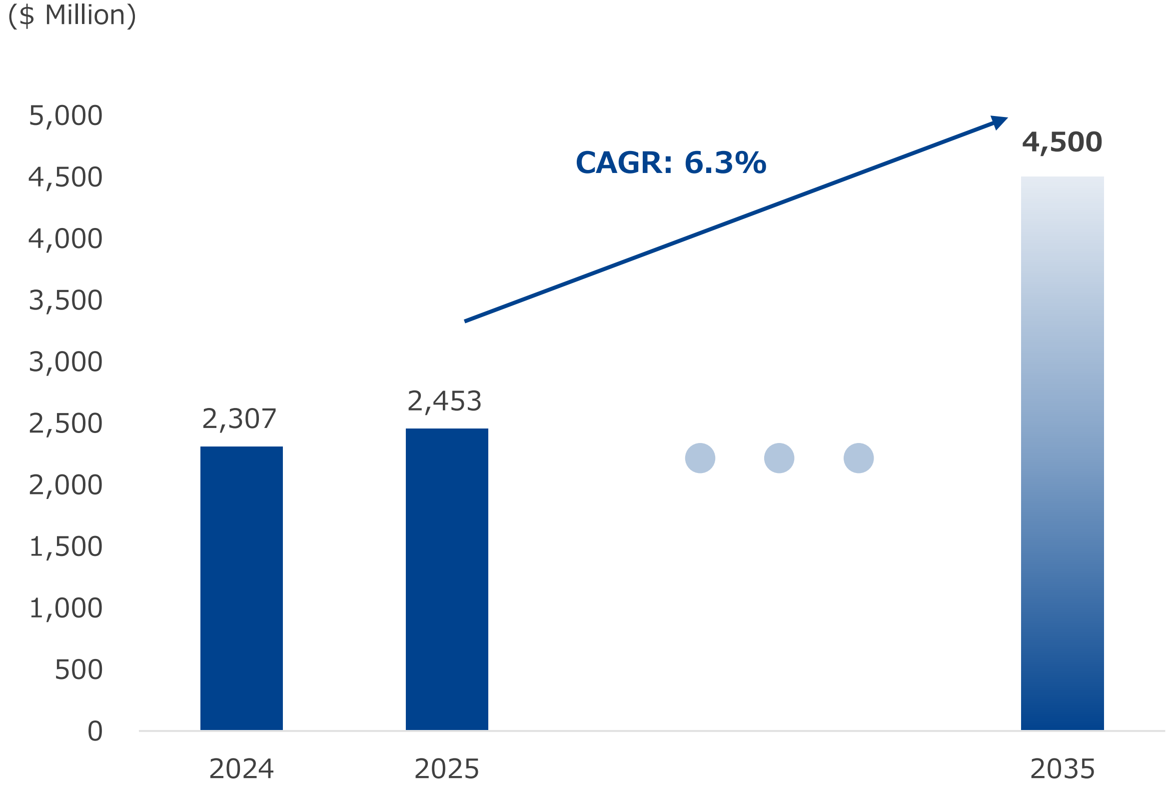
- **The market size for chillers for semiconductor manufacturing equipment is estimated to grow from approximately $2,500 million in 2025 to $4,500 million in 2035 (CAGR: 6.3%, 2026–2035)**
- **Growth is driven by rising demand resulting from increased investment in semiconductor manufacturing equipment, particularly in Asia**

Semiconductor Manufacturing Equipment Chiller Market Size Trend (Estimated)



Growth Factors

Expansion of the Semiconductor Market	◆ The global semiconductor market is growing steadily, driven primarily by expanding demand for AI and data centers and the increasing integration of ICs (integrated circuits), and is estimated to reach $1,477 Billion by 2034 (from $598 Billion in 2025) (CAGR: 10.6%, 2026–2034)
Expansion of the Semiconductor Equipment Manufacturing Chiller Market	◆ The market is being driven by growing demand for high-precision, energy-efficient temperature control resulting from the advancement of AI and cutting-edge processes ◆ The Asia region is expected to lead the market for chillers for semiconductor manufacturing equipment, particularly due to the rapid expansion of semiconductor manufacturing plants in China, South Korea, and Taiwan ◆ In the US, in addition to the reshoring of semiconductor manufacturing driven by the CHIPS Act*1, large-scale investments by semiconductor manufacturing equipment manufacturers in response to growing AI demand are supporting growth in the chiller market

*1:The CHIPS and Science Act, a U.S. law enacted in 2022 to support the semiconductor industry
Source: Wise Guy Reports, Fortune Business Insights

Positioning within the 7th Mid-Term Management Plan

- Execution of strategic investments aimed at expanding print technology into the semiconductor manufacturing sector
- Expanding the customer base from printing to semiconductors to enhance the growth potential of the business portfolio

Strengthening the technological foundation

- Environmentally-Friendly Products Development of Core Technologies
- Development of Core Technologies for Smart Factories
- Inkjet Printing Core Technology Development
- Printed Electronics Technology Development

Production System/Supply Chain Reform

- Productivity Improvement, Manufacturing Innovation, and Smart Factory Transformation through Factory Reforms
- Strengthening Product Value, Brand Strength, and Global Quality Management through Enhanced Perceived Quality
- Expanding Global Procurement and Strengthening Supply Chain VE Collaboration

Strengthening Human Resources and Organizational Structure

- Restructuring the Talent Portfolio for New Technology Domains
- Strengthening Sales and Service Capabilities in the Growing India and Asia Markets
- Promoting Global Talent to Executive Leadership and Building a Global HR Framework
- KOMORI's Work Style Reform Promoting a Better Workplace, Talent Management, and Diversity through "K-Work"

Strategic Investment Total: JPY 20 Billion

Including M&A
- R&D Investment
- Production Facilities Investment
- Talent Investment

*Investment will be made flexibly based on market conditions and the status of investment targets, and will not be limited to the planned amount.

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